

A VISION FOR PUBLIC SECTOR DATA IN SCOTLAND

Contents

- Introduction
- Foundational principles
- The vision
- The vision: supporting ambitions
- The vision: ambitions, objectives and enabling conditions
- How the vision can be realised
- Acknowledgements

Co-creating a vision for public sector data in Scotland

Introduction

Public sector data is a vital component in making sure that services for the people of Scotland are delivered efficiently and effectively. In an increasingly complex world, data plays an expanding role in shaping and supporting economic, societal and environmental transformations.

To support the public sector in this transformation with data at its heart the Scottish Government put out a call for expressions of interest to join a short-life 'Horizon Scan Group' - coming together over summer 2024 – to co-create a long-term vision for public sector data in Scotland. From that, 30 individuals working in public, private and third sector, across a range of organisational sizes and scopes became the Horizon Scan Group, each bringing a rich range of experience and expertise.

The project took co-creation as a core principle, to explore and develop a vision for public sector data in Scotland, looking 20 years into the future. It used a multi-lensed, systems transformation approach to consider the complex issues likely to face Scotland and the role of data in supporting integrated solutions.

Co-creating a vision for public sector data in Scotland

The elements of the vision

Through the co-creation process the Vision was developed, along with supporting **ambitions, objectives and enabling conditions**:

- The Ambitions are the future 'to be' state.
- The Objectives they are future-focused, arising from the ambitions.
- The Enabling Conditions are required to enable the objectives.

This Vision represents the first step in this journey. It is hoped that this will be a small but powerful starting point. It will benefit from wider challenge, input and iteration to be inclusive and fully reflective of Scottish society.

Importantly, the Vision is not intended to set new policy or strategy, but to align with existing policies and strategies of public sector organisations.

A Challenge process by which a wider engagement can occur has already begun, shepherded by the Data Division of the Scottish Government.

Co-creating a vision for public sector data in Scotland

Foundational principles

The Vision consists of a core vision, with five future-focused ambitions, linked objectives and enabling conditions.

The vision was co-created using the following foundational principles:

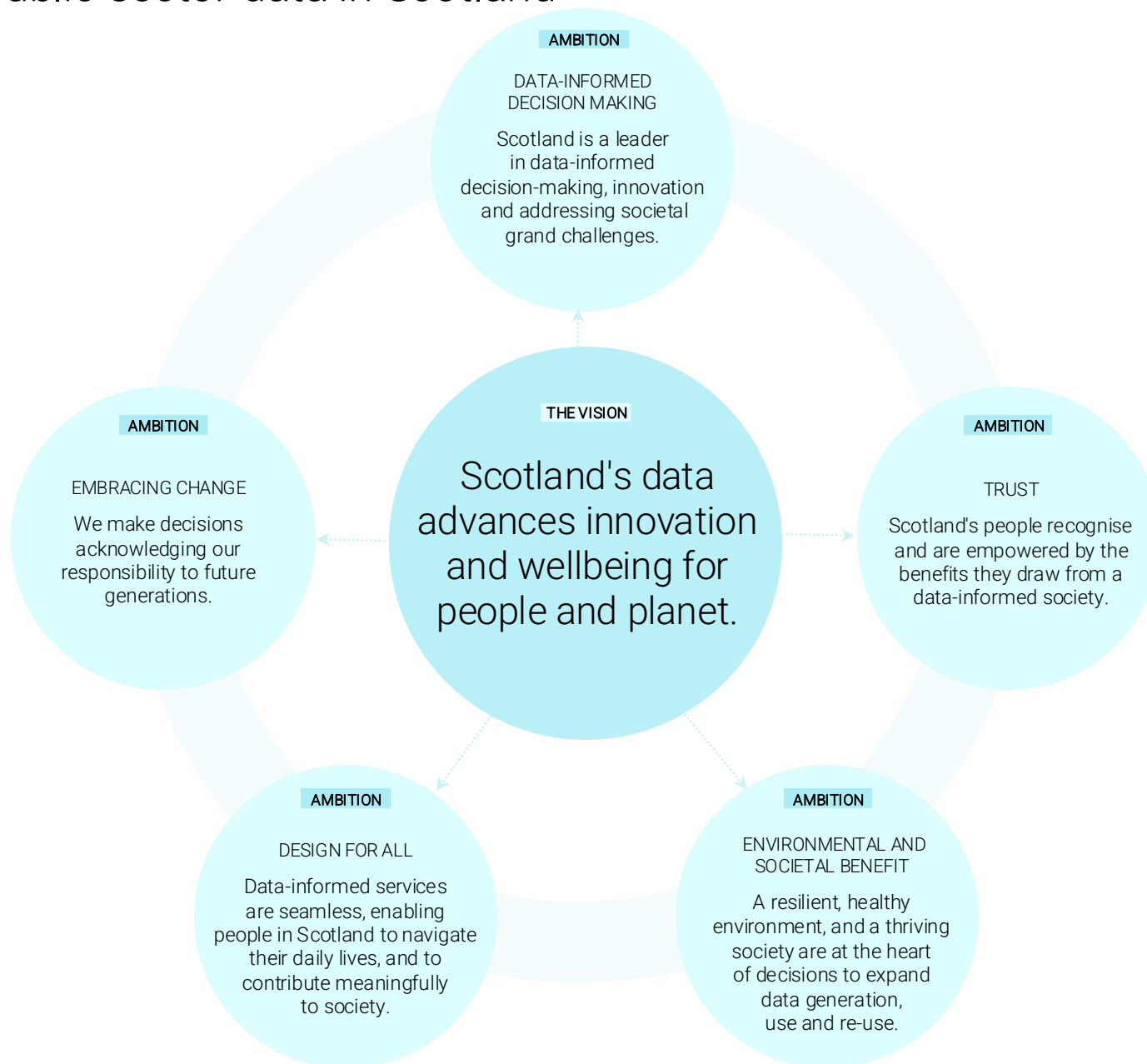
- **We embrace** the power of data for our people, our environment, services and economy.
- **We empower** our people.
- **We co-create** in the public good.
- **We recognise** the stake of future generations.
- **We serve** society holistically.

A vision for public sector data in Scotland

THE VISION

Scotland's data
advances innovation
and wellbeing for
people and planet.

A vision for public sector data in Scotland

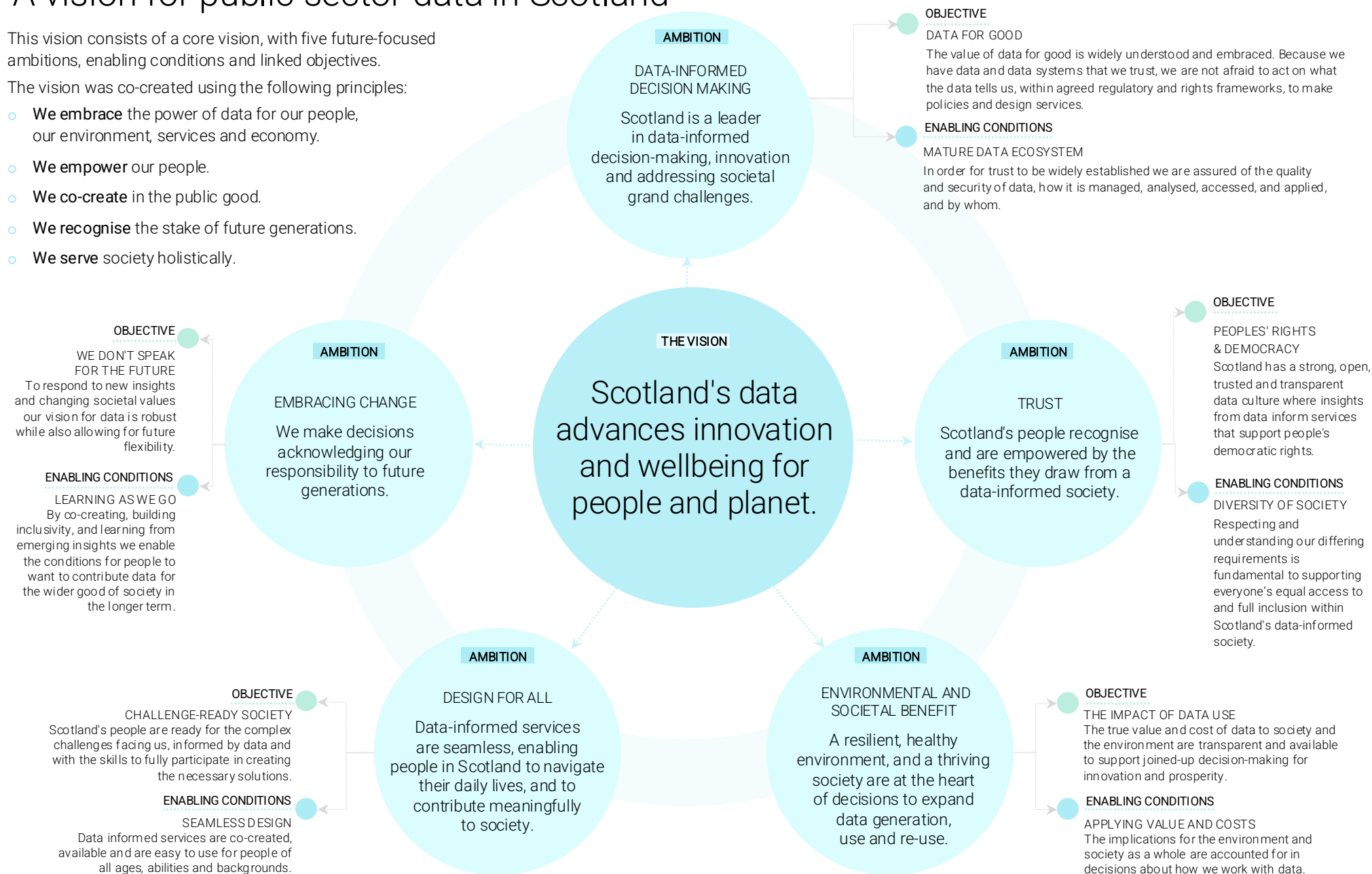


A vision for public sector data in Scotland

This vision consists of a core vision, with five future-focused ambitions, enabling conditions and linked objectives.

The vision was co-created using the following principles:

- **We embrace** the power of data for our people, our environment, services and economy.
- **We empower** our people.
- **We co-create** in the public good.
- **We recognise** the stake of future generations.
- **We serve** society holistically.

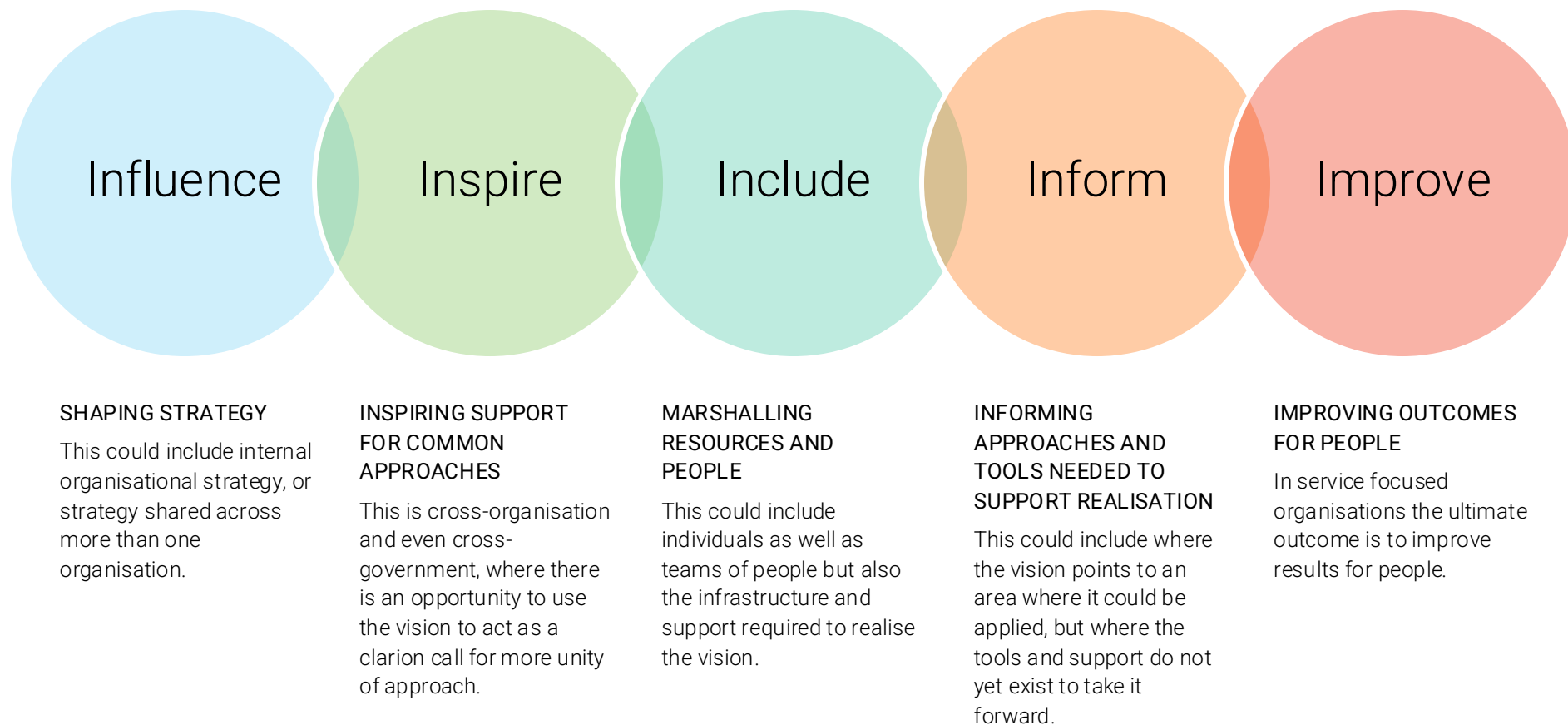


How the vision can be realised

The Horizon Scan Group considered from their individual perspectives how they could use the vision in their own organisations and beyond.

While the individuals in the group were not appointed in a representative capacity, the process was highly valuable in understanding how people who are experts in data perceive the vision and where it can help them in their work.

In summary, the vision is considered a powerful statement of ambition that is able to be realised in the following five main ways:



Co-creating a vision for public sector data in Scotland

The Horizon Scan Group members:

Corri Black, Amanda Brock, Vincent Bryson, Nick Downes, Ross Ferguson, Lucy Fraser, Iain Grant, Alan Howie, Alex Hutchison, Nicola Irvine-Brown, Albert King, Tommy Lennox, David Martin, Fiona McCallum, Angela Milloy, Chuks Ododo, Mike Paterson, Claire Pollock, Safia Qureshi, Sandra Ripley, Carol Sinclair, Aine Ui Ghiollagain, Philippa Vigano, Graeme West, Kit Wilkinson, Ron Wilkinson, Tom Wilkinson.

Chair:

Heather Thomson, with support from Mark Wilkinson (The Data Lab).

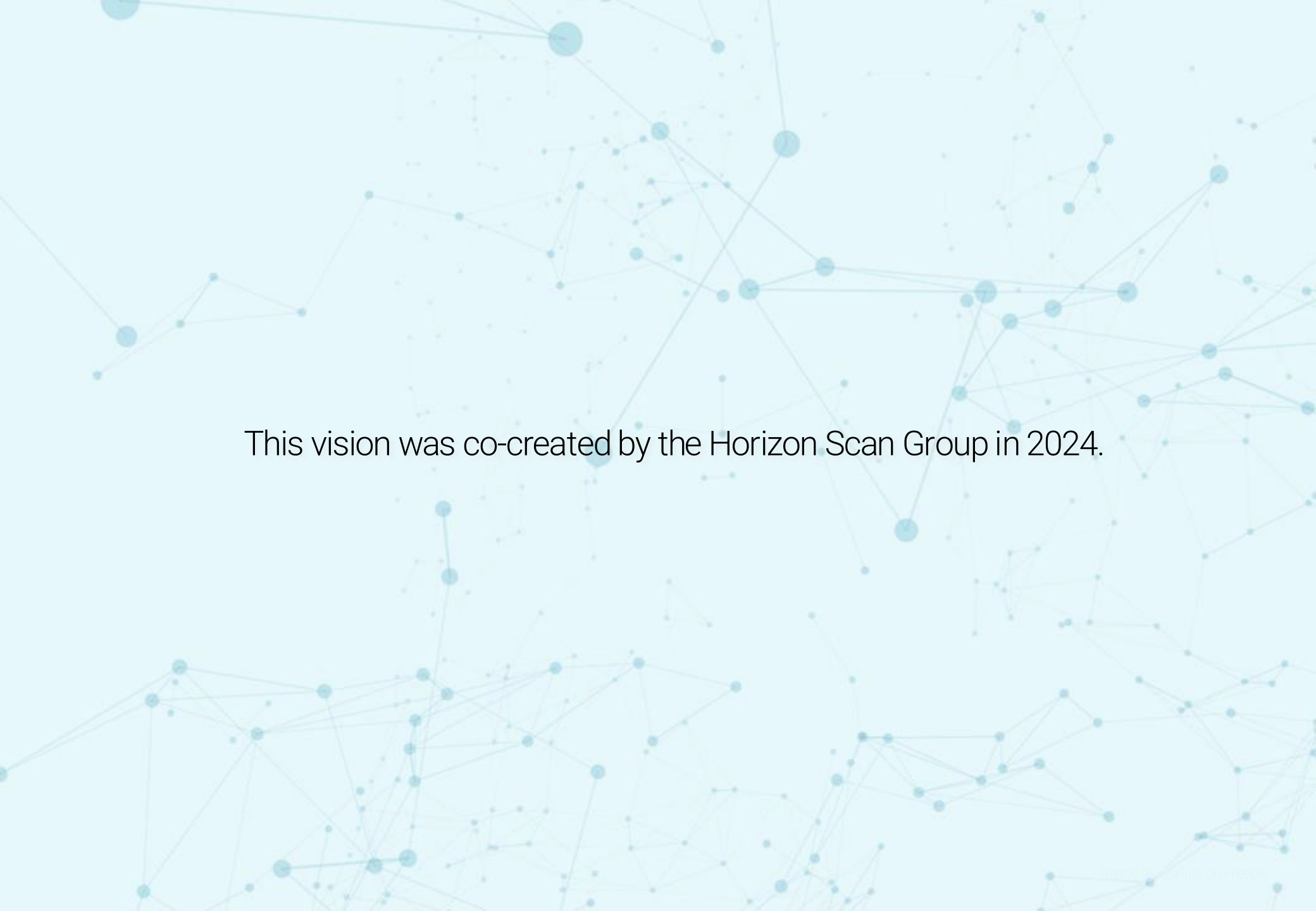
This process was designed and facilitated by The Lunar Works & Tynos Consulting, with support from Democratic Society, on behalf of the Data Division of the Scottish Government with NHS National Services Scotland and The Data Lab.

Public sector project team:

Tom Wilkinson, Shona Nicol, Joyce Dalglish, Sally Kerr, Albert King, Heather Thomson.

Programme design, facilitation and output:

Ed Synnott and Jane McLaughlin (The Lunar Works & Tynos Consulting), with support from max stearns and Elizabeth Calderón Lüning (Democratic Society).



This vision was co-created by the Horizon Scan Group in 2024.